

COMMUNITY & LEISURE	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2003/2004	***** 2004/05 *****		2005/2006
	£	ORIGINAL	REVISED	£

SERVICE ANALYSIS

Community & Leisure Management	242,679	256,410	200,160	189,430
Leisure - Private Finance Initiative	357,551	692,900	705,880	751,110
Leisure & Administration	(92,482)	92,220	81,020	85,170
Sports Development	82,607	81,680	82,620	86,090
Day Centres	105,567	97,240	91,270	99,400
Community Information Centres	91,026	90,500	92,670	94,120
Youth and Arts Development	42,500	51,470	58,970	55,740
Saffron Walden Museum	266,671	281,600	284,300	280,650
Tourism	153,035	156,140	186,810	194,320
Grants to Outside Bodies	174,367	203,500	221,640	304,560
Bridge End Gardens	68,122	101,310	149,870	112,720
Emergency Planning	56,507	60,930	58,090	79,170
Community Safety	222,354	151,640	139,120	137,810
Drug Awareness	21,829	4,490	3,210	2,810
Community Wardens	26,926	50,000	50,000	50,000
Recharged to Services	(333,705)	(346,910)	(292,830)	(283,550)
COMMITTEE TOTAL	<u>1,485,554</u>	<u>2,025,120</u>	<u>2,112,800</u>	<u>2,239,550</u>

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COMMUNITY AND LEISURE MANAGEMENT

Staffing Costs	139,872	143,760	93,240	84,860
Direct Admin Costs	3,817	2,030	2,040	2,140
Internal Charges - Central Management	26,160	21,220	25,520	21,150
- Management	0	0	11,180	12,240
- Office Services	16,224	19,220	18,590	18,390
- Other Support Services	56,606	70,180	49,590	50,650
	242,679	256,410	200,160	189,430
Income - Internal Charges	(242,679)	(256,410)	(200,160)	(189,430)
	0	0	0	0

LEISURE - PRIVATE FINANCE INITIATIVE

Unitary Charge	578,199	821,700	821,700	846,100
Internal Charges - Capital Charges	465,273	570,700	583,680	583,510
	1,043,472	1,392,400	1,405,380	1,429,610
Income - PFI Special Grant	(634,421)	(609,000)	(609,000)	(584,700)
- Operators Licence	(51,500)	(90,500)	(90,500)	(93,800)
	357,551	692,900	705,880	751,110

LEISURE AND ADMINISTRATION

Staffing Costs	39,838	77,840	67,130	91,270
Premises - Bowls Hall	1,930	2,670	2,670	2,720
Management Fee	5,165	0	0	0
Leisure Centres Rate Refund	(156,390)	0	0	0
Direct Admin Costs	1,504	5,600	8,300	8,300
Internal Charges - Management	40,891	40,170	37,110	36,060
- Premises	338	270	270	270
- Other Support Services	8,043	6,130	8,830	8,980
- Capital Charges	10,500	10,500	10,500	10,500
	(48,181)	143,180	134,810	158,100
Income - Internal Charges	(24,284)	(31,160)	(31,190)	(38,330)
- Bowls Hall	(19,800)	(19,800)	(19,800)	(19,800)
- Other Income	(217)	0	(2,800)	(14,800)
	(92,482)	92,220	81,020	85,170

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SPORTS DEVELOPMENT

Staffing Costs	30,985	32,820	32,490	33,260
Promotional Activities	22,348	11,720	11,700	11,910
Sports Development Trading	10,767	15,040	15,140	15,520
Internal Charges - Management	20,287	19,470	19,130	20,270
- Other Support Services	14,502	12,730	14,250	14,670
- Development Trading	2,721	2,890	2,900	2,980
- Capital Charges	5,330	5,110	5,110	5,580
	106,940	99,780	100,720	104,190
Income - Grant	(10,845)	0	0	0
- Sports Development Trading	(13,488)	(18,100)	(18,100)	(18,100)
	82,607	81,680	82,620	86,090

PERSONAL SOCIAL SERVICES

DAY CENTRES

Direct Costs - Saffron Walden	11,559	11,630	11,200	13,770
- Stansted	6,063	8,480	10,070	13,090
- Takeley	4,742	7,320	7,450	10,150
- Thaxted	12,065	9,120	8,900	11,950
- Dunmow	18,259	13,720	12,520	14,240
Internal Charges - Management	11,605	14,650	5,150	1,000
- Other Support Services	6,011	5,200	5,110	5,070
- Capital Charges	50,950	49,210	53,060	52,320
	121,254	119,330	113,460	121,590
Income - Donations	(5,377)	(4,090)	(9,190)	(9,190)
- Fees and Charges	(10,310)	(18,000)	(13,000)	(13,000)
	105,567	97,240	91,270	99,400

COMMUNITY INFORMATION CENTRES

Staffing Costs	43,079	46,190	45,300	46,760
Premises - Thaxted	17,348	18,180	19,240	18,960
Direct Admin Costs	6,489	6,320	6,320	6,340
Internal Charges - Management	6,335	6,770	6,160	6,380
- Other Support Services	24,988	20,040	22,850	23,230
- Capital Charges	3,640	3,500	3,500	3,350
	101,879	101,000	103,370	105,020
Income - Agency Account	(10,853)	(10,500)	(10,700)	(10,900)
- Internal Charges	(91,026)	(90,500)	(92,670)	(94,120)
	0	0	0	0

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YOUTH AND ARTS DEVELOPMENT

Staffing Costs	26,253	32,370	37,050	32,840
Professional Promotions	9,390	9,420	15,920	12,120
Other Running Costs	1,712	4,010	4,010	4,010
Internal Charges - Management	9,070	8,850	8,350	9,010
- Other Support Services	3,357	2,570	3,390	3,510
	49,782	57,220	68,720	61,490
Income - Grant	(2,920)	0	(4,000)	0
- Fees and Charges	(4,362)	(5,750)	(5,750)	(5,750)
	42,500	51,470	58,970	55,740

MUSEUM - SAFFRON WALDEN

Staffing Costs	172,270	169,410	170,750	177,990
Repairs and Maintenance	17,210	32,870	32,610	24,180
Additional Storage	4,520	5,380	5,380	5,540
Other Premises Costs	20,259	20,500	21,390	22,790
Conservation and Display	27,912	4,600	29,100	4,700
Collection Management	3,505	3,440	3,440	3,710
Direct Admin Costs	21,810	17,660	17,820	17,560
Internal Charges - Management	12,688	13,190	15,870	12,240
- Repairs and Maintenance	2,593	4,440	4,080	3,060
- Additional Storage	2,238	2,370	2,260	2,260
- Other Premises Costs	7,085	7,390	2,890	2,930
- Other Support Services	32,039	32,730	36,190	36,820
	324,129	313,980	341,780	313,780
Income - School Visits	(7,842)	(9,500)	(9,500)	(9,500)
- Admission Charges	(5,499)	(7,000)	(7,000)	(7,000)
- Museum Grants	(29,776)	(3,000)	(27,500)	(3,000)
- Other	(6,268)	(4,830)	(4,830)	(4,830)
- External Charges	(6,423)	(6,420)	(6,590)	(6,720)
- Internal Charges	(1,650)	(1,630)	(2,060)	(2,080)
	266,671	281,600	284,300	280,650

TOURIST INFORMATION CENTRE

Staffing Costs	86,019	88,600	98,740	105,470
Premises	23,786	27,520	27,510	27,350
Promotional Activities	11,902	10,460	20,540	15,900
Direct Admin Costs	1,010	1,380	1,380	1,380
Grants and Subscriptions	1,140	1,170	1,170	1,250
Internal Charges - Management	16,986	16,500	21,890	23,830
- Premises	446	940	940	970
- Promotional Activities	12,617	16,430	17,860	18,260
- Other Support Services	19,723	16,150	19,790	20,190
- Capital Charges	0	0	0	2,350
	173,629	179,150	209,820	216,950
Income	(20,594)	(23,010)	(23,010)	(22,630)
	153,035	156,140	186,810	194,320

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GRANTS AND CONTRIBUTIONS

Contributions Fund				
Citizens Advice Bureaux	69,000	71,070	71,070	71,070
Sport and Recreation	4,167	2,000	2,000	2,000
Council for Voluntary Service	13,220	13,620	13,620	13,620
Volunteer Bureau	2,500	2,570	2,570	2,570
Community Transport		30,900	30,900	30,900
Assistance to the Arts Subscriptions	4,571	4,570	4,570	4,570
Sport & Recreation Subscriptions	0	500	500	500
Leisure and Culture	800	2,750	4,330	2,750
Thaxted Festival	4,500	2,000	2,000	2,000
Community Partnership	6,000	25,600	25,600	25,600
Local Road Safety Advisory Committee	500	500	500	500
Crossroads Care Scheme	8,000	0	0	0
Other Grants	14,105	0	3,100	3,100
Internal Charges - Management	33,241	33,370	31,470	27,120
- Accommodation	11,063	10,050	10,410	10,260
- Capital Charges	27,059	24,000	43,000	132,000
	198,726	223,500	245,640	328,560
Income - Pig Market	(24,359)	(20,000)	(24,000)	(24,000)
	174,367	203,500	221,640	304,560

BRIDGE END GARDENS

Staffing Costs	76,006	80,440	88,560	88,000
Gardens	26,727	15,130	15,130	9,820
Internal Charges - Management	5,920	4,800	3,710	6,200
- Other Support Services	3,092	940	1,670	1,700
- Capital Charges	0	19,200	60,000	7,000
	111,745	120,510	169,070	112,720
Income - Grant and Donations	(5,223)	0	0	0
- Internal Charges	(38,400)	(19,200)	(19,200)	0
	68,122	101,310	149,870	112,720

EMERGENCY PLANNING

Staffing Costs	22,766	31,730	23,640	30,810
Emergency Centre	625	690	690	690
Disaster Funding	1,055	0	0	0
Direct Admin Costs	3,408	3,100	5,120	20,120 R
Internal Charges - Emergency Centre	16,870	15,760	16,740	16,620
- Other Support Services	21,308	20,830	17,490	14,770
	66,032	72,110	63,680	83,010
Income - Internal Charges	(9,525)	(11,180)	(5,590)	(3,840)
	56,507	60,930	58,090	79,170

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COMMUNITY SAFETY

Staffing Costs	32,508	32,460	60,310	65,970
Community Safety	0	17,500 R	0	7,500
Youth Initiatives	19,880	14,250	15,250	14,250
Crime Prevention	116,314	27,760	133,870	31,760
Internal Charges - Management	35,568	40,200	30,360	27,670
- Youth Initiatives	11,439	23,250	18,420	26,580
- Crime Prevention	14,894	13,220	14,420	14,780
- Capital Charges	94,690	0	0	0
	325,293	168,640	272,630	188,510
Income - Youth Initiatives	(1,824)	0	0	0
- Grants & Donations	(8,715)	(6,000)	(13,000)	(13,000)
- Partnership	(17,397)	(11,000)	(19,160)	(12,700)
- Go East Grant	(75,003)	0	(101,350)	(25,000)
	222,354	151,640	139,120	137,810

DRUG AWARENESS

Staffing Costs	7,253	0	0	0
Direct Admin Costs	4,585	4,600	4,600	4,700
Internal Charges - Management	2,903	3,120	1,680	990
- Other Support Services	7,088	6,770	6,930	7,120
	21,829	14,490	13,210	12,810
Income - Partnership	0	(10,000)	(10,000)	(10,000)
	21,829	4,490	3,210	2,810

COMMUNITY WARDENS

	26,926	50,000	50,000	50,000
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